



Response rate: 74%

Civil Service People Survey 2019

♦ Statistically significant difference from comparison

Engagement Index

66%

+5 ♦

+3 ♦

Difference from previous survey

Difference from CS2019

Difference from CS High Performers My work

81 %

Difference from previous survey

Difference from CS2019

Difference from CS +1 \$
High Performers

Organisational objectives and purpose

Returns: 1.551

Difference from previous survey +5 ♦

CS2019 -1
Difference from CS -5

High Performers

My manager

71%

Difference from previous survey +3 >

Difference from +1

Difference from CS -2 ♦
High Performers

CS2019

My team

84%

+1

+2 ♦

-1 ♦

Difference from previous survey

Difference from CS2019

Difference from CS High Performers

Learning and development

57%

Difference from previous survey	+4
Difference from CS2019	+2
Difference from CS	-3

High Performers

Inclusion and fair treatment

80%

previous survey	+3	~
Difference from CS2019	+1	
Difference from CS	-2	\diamond

Difference from

High Performers

Resources and workload

72%

Difference from previous survey	+3
Difference from CS2019	- 2 \$
Difference from CS High Performers	-6 \$

Pay and benefits

32%

Difference from previous survey	0
Difference from CS2019	-2 ♦

CS2019

Difference from CS -9
High Performers

Leadership and managing change

47%

Difference from previous survey +11 ♦

Difference from CS2019 -2 ♦

Difference from CS -11 ♦ High Performers



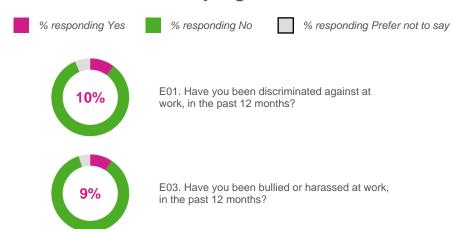


Response rate: 74% Civil Service People Survey 2019

Taking action



Discrimination, bullying and harassment



Wellbeing

Returns: 1.551

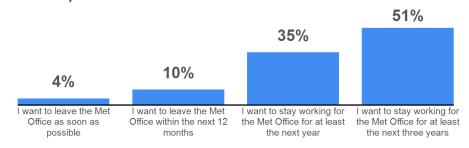






worthwhile?

Your plans for the future





Response rate: 74%

Civil Service People Survey 2019

Headline scores

Highest positive scoring % Positive questions	Highest neutral scoring with Neutral questions Highest negative scoring questions Negative questions
B01 I am interested in my work	B17 Poor performance is dealt with effectively in my team Compared to people doing a similar job in other organisations I feel my pay is reasonable
94%	43%
B54 I am trusted to carry out my job effectively	B53 Where I work, I think effective action has been taken on the results of the last survey B42 I feel that change is managed well in the Met Office
93%	40%
B09 My manager is considerate of my life outside work	B43 When changes are made in the Met Office they are usually for the better B35 I feel that my pay adequately reflects my performance
89%	39%
B26 I am treated with respect by the people I work with	B51 The Met Office motivates me to help it achieve its objectives B36 I am satisfied with the total benefits package
88%	31%
B31 I have the skills I need to do my job effectively	I believe the actions of senior managers (Heads, B39 Executive Heads and the Executive Team) are consistent with the Met Office's values I have the opportunity to contribute my views before decisions are made that affect me
88%	31%

Please note that only questions B01-B60 are included in the above rankings







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Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from CS High Performers % Positive Difference My work **+4** ♦ from Strongly Strongly Disagree previous survey B01 I am interested in my work 94% +3 ♦ 47 +4 ♦ +1 ♦ 7 6 87% +3 ♦ +7 ♦ B02 I am sufficiently challenged by my work 45 +4 ♦ B03 My work gives me a sense of personal accomplishment 10 6 +5 ♦ +2 ♦ 51 82% +3 ♦ 15 +2 ♦ B04 I feel involved in the decisions that affect my work 46 17 62% +6 ♦ **-2** ♦ B05 I have a choice in deciding how I do my work 51 10 7 80% +5 ♦ +2 ♦ **-2** ♦ 29 **Organisational** Difference objectives and purpose Strongly Neither Disagree Strongly previous survey B06 I have a clear understanding of the Met Office's objectives 12 6 59 81% +5 ♦ **-2** ♦ -5 ♦ B07 I understand how my work contributes to the Met Office's objectives 54 11 83% +5 ♦ -1 ♦ -5 ♦



Response rate: 74%

Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from CS High Performers Difference from CS2019 Positive 71% Difference My manager Strongly previous survey % B08 My manager motivates me to be more effective in my job 9 71% -5 ♦ 46 +4 ♦ B09 My manager is considerate of my life outside work 37 89% +2 ♦ +3 ♦ 0 B10 My manager is open to my ideas 44 87% +2 ♦ +3 ♦ +1 My manager helps me to understand how I contribute to the Met Office's 46 8 **B11** 24 66% +4 ♦ 0 -5 ♦ objectives B12 Overall, I have confidence in the decisions made by my manager +5 ♦ 48 12 6 79% +2 ♦ **-2** ♦ B13 My manager recognises when I have done my job well 48 11 6 81% +3 ♦ -3 ♦ B14 I receive regular feedback on my performance 10 68% +3 ♦ 47 18 **-4** ♦ 63% B15 The feedback I receive helps me to improve my performance 44 25 +3 ♦ -1 ♦ -5 ♦ B16 I think that my performance is evaluated fairly 49 18 8 71% +2 ♦ +3 ♦ -1 13 6 38% B17 Poor performance is dealt with effectively in my team 43 -1 -2 ♦ -5 ♦





Office are helping me to develop my career

Returns: 1.551

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Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive Difference 84% My team from Strongly Disagree previous % The people in my team can be relied upon to help when things get difficult in my 87% 0 **-2** ♦ 9 job The people in my team work together to find ways to improve the service we 46 10 85% 0 +2 ♦ **-2** ♦ provide The people in my team are encouraged to come up with new and better ways of 46 80% +2 ♦ +3 ♦ 0 doing things Learning and Difference development Neither Strongly previous survey I am able to access the right learning and development opportunities when I need 64% 50 +3 ♦ **-7** ♦ Learning and development activities I have completed in the past 12 months have 56% +2 ♦ 41 30 +4 ♦ -3 ♦ helped to improve my performance B23 There are opportunities for me to develop my career in the Met Office 39 -7 ♦ Learning and development activities I have completed while working for the Met 28 55% +5 ♦ 41 +2 ♦ -1



Returns: 1,551 Response rate: 74% Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from CS High Performers Difference from CS2019 Positive Inclusion and fair Difference 80% **+5** ♦ from treatment Strongly previous agree survey % B25 I am treated fairly at work 8 6 83% +5 ♦ +2 ♦ 52 -1 ♦ B26 I am treated with respect by the people I work with 51 88% +3 ♦ 0 B27 I feel valued for the work I do 45 11 67% +7 ♦ -1 -6 ♦ I think that the Met Office respects individual differences (e.g. cultures, working 12 5 81% 52 +7 ♦ +3 ♦ 0 styles, backgrounds, ideas, etc.) Resources and Difference **+3** ♦ from workload Strongly Neither Disagree Strongly previous survev B29 I get the information I need to do my job well 17 12 69% +3 ♦ **-**2 ♦ 57 **-7** ♦ B30 I have clear work objectives 57 12 9 +3 ♦ +1 ♦ **-2** ♦ B31 I have the skills I need to do my job effectively 63 8 88% 0 -1 ♦ **-4** ♦ 69% +2 ♦ B32 I have the tools I need to do my job effectively 11 -3 ♦ 56 16 **-9 \$** B33 I have an acceptable workload 52 18 15 61% +3 ♦ -3 ♦ -7 ♦ 66% B34 I achieve a good balance between my work life and my private life 16 12 +4 � -6 ♦ **-10** ♦ 49



Returns: 1,551 Response rate: 74% Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 **Positive** Difference Pay and benefits from Strongly Disagree previous agree survey % B35 I feel that my pay adequately reflects my performance 36% 0 +2 ♦ -5 ♦ 31 18 25 20 B36 I am satisfied with the total benefits package 32 22 22 38% +2 **-10** ♦ Compared to people doing a similar job in other organisations I feel my pay is 22% **-2** ♦ -5 ♦ 21 29 **-13** ♦ reasonable Leadership and Difference **+11** ♦ from managing change Strongly Neither Strongly previous survey Senior managers (Heads, Executive Heads and the Executive Team) in the Met 52 60% +16 ♦ **-**2 ♦ **-12** ♦ 21 13 Office are sufficiently visible I believe the actions of senior managers (Heads, Executive Heads and the Executive Team) are consistent with the Met Office's values +12 ♦ 48 31 10 55% **-9 \$** I believe that the Executive Team (Chief Executive and Directors) has a clear 49 63% +28 ♦ +13 ♦ +3 ♦ vision for the future of the Met Office Overall, I have confidence in the decisions made by the Met Office's senior managers 43 30 14 50% +20 ♦ **-12** ♦ (Heads, Executive Heads and the Executive Team) B42 I feel that change is managed well in the Met Office 29 34 16 21% +2 ♦ **-14** ♦ **-24** ♦ B43 When changes are made in the Met Office they are usually for the better 26 39 25 28% +3 ♦ -8 ♦ **-16** ♦ 15 54% B44 The Met Office keeps me informed about matters that affect me 49 25 +6 ♦ -6 ♦ **-14** ♦ I have the opportunity to contribute my views before decisions are made that 30 29 34% +6 ♦ **-6** ♦ **-16** ♦ affect me B46 I think it is safe to challenge the way things are done in the Met Office 24 53% +4 ♦ +4 ♦ **-4** ♦ 16



Returns: 1,551 Response

Response rate: 74%

Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from CS High Performers Difference from CS2019 Positive **Engagement** The following five questions, measuring pride, advocacy, attachment, inspiration and motivation, are used to create your Employee Engagement Index score. disagree % B47 I am proud when I tell others I am part of the Met Office 78% 17 +5 ♦ B48 I would recommend the Met Office as a great place to work 45 22 64% +13 ♦ +3 ♦ -5 ♦ B49 I feel a strong personal attachment to the Met Office 42 22 63% +11 ♦ +5 ♦ +6 ♦ B50 The Met Office inspires me to do the best in my job 28 13 56% 41 +4 ♦ **-4** ♦ B51 The Met Office motivates me to help it achieve its objectives 31 50% +8 ♦ **-6** ♦ **Taking action** Agree Strongly Neither Disagree disagree agree I believe that senior managers (Heads, Executive Heads and the Executive Team) in the Met Office will take action on the results from this survey 39 25 46% **-13** ♦ Where I work, I think effective action has been taken on the results of the last 24 40 30% 18 +3 ♦



survev



Returns: 1.551 Response rate: 74% Civil Service People Survey 2019 ♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from CS High Performers Difference from CS2019 Positive **Organisational culture** Strongly Disagree B54 I am trusted to carry out my job effectively 52 93% +3 ♦ +1 ♦ B55 I believe I would be supported if I try a new idea, even if it may not work 26 54 13 6 79% +4 ♦ +7 ♦ +3 ♦ In the Met Office, people are encouraged to speak up when they identify a 52 18 9 70% 0 -5 ♦ +1 serious policy or delivery risk B57 I feel able to challenge inappropriate behaviour in the workplace 52 18 10 69% -1 +3 ♦ +3 � B58 The Met Office is committed to creating a diverse and inclusive workplace 54 16 78% +1 ♦ **-2** ♦ **Civil Service vision** Strongly Neither Disagree disagree agree B59 I am aware of the Civil Service vision for 'A Brilliant Civil Service' 45 19 22 53% +9 ♦ -4 ♦ -16 ♦ **Leadership statement** Most of Some Rarely

49

27

66%

New

The % positive for this question is the proportion who selected either "Always" or "Most of the time".

out in the Civil Service Leadership Statement^

Managers in my Area/Directorate/Division actively role model the behaviours set

-7 ♦



Response rate: 74%

Civil Service People Survey 2019

All questions by theme

indicates statistically significant difference from comparison
 indicates a variation in question wording from your previous survey

Wellbeing

The four wellbeing questions use a 11-point scale. The scale ranges from 0 to 10 for each question, where 0 is equivalent to 'not at all satisfied' or 'not at all worthwhile') and where 10 is equivalent to 'completely' (e.g. 'completely satisfied' or 'completely anxious').

Difference from previous survey Difference from CS High Performers % Positive For questions W01, W02 and W03 the percent positive is the proportion answering 7, 8, 9 or 10 to each question. Low Medium High Very High (0-4)(7-8)(9-10) (5-6)W01 Overall, how satisfied are you with your life nowadays? 15 21 51 64% +3 ♦ **-4** ♦ -7 ♦ Overall, to what extent do you feel that the things you do in your life are 12 69% **-2** ♦ 18 50 +2 ♦ -4 ♦ worthwhile? W03 Overall, how happy did you feel yesterday? 19 24 41 58% +2 -5 ♦ -7 ♦ % Negative For question W04 the percent negative is the proportion answering 6, 7, 8, 9 or 10 to the question. High (6-10) Very Low Medium Low (2-3)(4-5)W04 Overall, how anxious did you feel yesterday? 31 18 34 34% 0 +2 ♦ +3 ♦



Response rate: 74%

Civil Service People Survey 2019

All questions by theme

Your plans for the future

C01. Which of the following statements most reflects your current thoughts about working for the Met Office?

♦ indicates statistically significant difference from comparison
^ indicates a variation in question wording from your previous survey

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		fror sur	frog
I want to leave the Met Office as soon as possible	4%	-3 ♦	-3
I want to leave the Met Office within the next 12 months	10%	-2	-5 ♦
I want to stay working for the Met Office for at least the next year	35%	-1	+2 ❖
I want to stay working for the Met Office for at least the next three years	51%	+5 ♦	+7 ❖

The Civil Service Code

Differences are based on '% Yes' score

	% Yes	% No	% Yes	Difference froi previous surv	Difference froi CS2019	Difference fro CS High Performers
D01. Are you aware of the Civil Service Code?	92	8	92%	+1	0	-3 ♦
D02. Are you aware of how to raise a concern under the Civil Service Code?	65	35	65%	-3 💠	-1	-7 ♦
D03. Are you confident that if you raised a concern under the Civil Service Code in the Met Office it would be investigated properly?	78	22	78%	+3 �	+6 �	+2 ♦

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Response rate: 74%

Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison

^ indicates a variation in question wording from your previous survey

All questions by theme

Discrimination

E01. Have you been discriminated against at work, in the past 12 months?^

Difference from previous survey Difference from CS2019

Yes	10%	-3 ♦	-1 ❖	
No	83%	+3 ♦	+2 ♦	
Prefer not to say	6%	0	-2 ♦	

Of those who said they had experienced discrimination at work in the last 12 months, 93% said it occurred in the Met Office while 7% said it occurred in another organisation.

For respondents who selected 'Yes' to E01.

E02. On which of the following grounds were you discriminated against?^ (multiple selection)

Response Count

Age	34	
Caring responsibilities	12	
Disability	22	
Ethnic background		
Gender	41	
Gender reassignment or perceived gender		
Grade or responsibility level	27	
Main spoken/ written language or language ability		
Marital status or civil partnership		
Mental health	22	
Pay	24	
Pregnancy, maternity or paternity		
Religion or belief		
Sex	10	
Sexual orientation		
Social or educational background		
Working location	25	
Working pattern	48	
Any other grounds	13	
Prefer not to say	15	

Please note: Counts of fewer than ten responses are suppressed and replaced with '--'





Returns: 1,551 Response rate: 74%

Civil Service People Survey 2019

^ indicates a variation in question wording from your previous survey

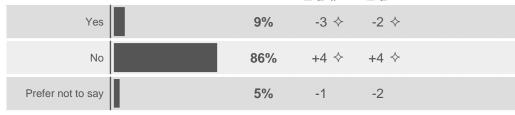
indicates statistically significant difference from comparison

All questions by theme

Bullying and harassment

E03. Have you been bullied or harassed at work, in the past 12 months?^

Difference from previous survey Difference from CS2019



Your survey included a question about whether the bullying and/or harassment occurred in your organisation. These results have been suppressed in this report to protect respondents anonymity, but do feed into the overall Civil Service results.

For respondents who selected 'Yes' to E03.

E03A. How would you describe the nature of the bullying and/or harassment you experienced?^ (multiple selection)

Response Count

Comments about my personal appearance	14	
Sexual harassment (e.g. sexual comments or jokes, unwelcome sexual advances, touching or assault)	10	
Spreading gossip or making false accusations about me	33	
Intimidation or verbal aggression (e.g. shouting, swearing, making threats)	45	
Physical assault (e.g. object thrown at me, pushed, hit)		
Humiliated in front of team or others	50	
Negative Micromanagement (e.g. excessive control; made to feel incompetent)	50	
Removal of job responsibilities, unconstructive criticism, or impossible/changing expectations	49	
Treated less favourably to others	51	
Ignored, excluded, marginalised	56	
Undermining or taking credit for my work	45	
Denied time off for personal ill health		
Denied time off for family or caring responsibilities		
Disclosure of personal / sensitive information to colleagues without my consent	12	
Something else not listed here	14	
Prefer not to say		
Please note: Counts of fewer than ten responses	ara cunnrace	end and ranlaced with '

Please note: Counts of fewer than ten responses are suppressed and replaced with '--'



Response Count

Response rate: 74%

For respondents who selected 'Yes' to E03.

Civil Service People Survey 2019

indicates statistically significant difference from comparison

^ indicates a variation in question wording from your previous survey

All questions by theme

Bullying and harassment

For respondents who selected 'Yes' to E03. E04. Who bullied and/or harassed you? (multiple selection)

E06. How would you describe your situation now?^

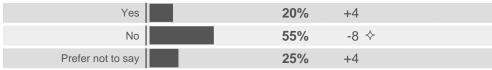
Difference from CS2019

	-	
A colleague in my Area/Directorate/Division	60	

A colleague in my Area/Directorate/Division	60	
A colleague in a different Area/Directorate/ Division of the Met Office	25	
My manager	37	
Another senior member of staff in the Met Office	36	
Someone I manage		
Someone working in a different Civil Service organisation		
Someone working for a non-Civil Service organisation		
A contractor		
A service user (e.g. customer, claimant, offender)		
A member of the public		
Someone else not listed here		
Prefer not to say	14	

Please note: Counts of fewer than ten responses are suppressed and replaced with '--'

Appropriate action was taken to address the behaviour I experienced



The bullying and/or harassment has stopped



The culture in my area allows this kind of behaviour to continue

Yes	59%	+4
No	31%	+5 ♦
Prefer not to say	10%	-9

I felt like I was punished for reporting the incident

Yes	15% -3
No	60% +5 ♦
Prefer not to say	26 % -1

I moved to another team or role to avoid the behaviour

Yes	18%	-3	
No	71%	+10 ♦	
Prefer not to say	11%	-5	

For respondents who selected 'Yes' to E03. E05. Did you report your experience of bullying and/or harassment?^





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Additional questions selected by organisation								cates statistically signi	ficant difference from comparison
Chan	ge Management	Strongly agree	Agree	Neither	Disagree	Strongly disagree	% Positive	Difference from benchmark	
LQC1	I get to find out the reasons behind key changes that happen in the Met Office	5	37	28	:	24 7	42%	-4 💠	
LQC2	I understand what support is available to me as I am affected by organisational change	5	41	3	1	19	45%	-6 💠	
LQC3	I feel that change is managed well in my Area/Directorate/Division		31	32	22	2 11	35%	-8 💠	
LQC4	I feel positive about the future of the Met Office	9	46		26	14 5	55%	+1	
Perfo	ermance Management	Strongly agree	Agree	Neither	Disagree	Strongly disagree			
_QH1	I feel empowered by my manager to do my job	28		50		13 6	78%	+1 ♦	
QH2	The one-to-one conversations I have with my manager are helping me to achieve my full potential	23		45	19	9	67%	+5 ♦	
		Weekly	Monthly	Quarterly	Annually	Never			
_QH3a	In general, how often do you discuss the following with your manager: How well I am meeting my work objectives?	15	38		34	11	-		
QH3b	In general, how often do you discuss the following with your manager: My development needs and career goals?	5 22	2	40	2	27 6	-		
LQH3c	In general, how often do you discuss the following with your manager: My personal wellbeing and/or work-related stress?	23		39	20	7 10	-		

Please note that the benchmark for the questions on this page is the average score across the organisations that chose to include them in their survey, so it is not representative of the whole Civil Service.





Response rate: 74%

Civil Service People Survey 2019

Add	itional questions selected by organisation							cates statistically signifi	cant difference from comparison
Colla	aboration	Strongly agree	Agree	Neither [Strongly	% Positive	Difference from benchmark	
LQL1	My team works well together to achieve shared objectives	30		53		11 5	83%	-2 💠	
LQL2	We regularly review our performance as a team	16	42		21	17	58%	- 7 ♦	
LQL3	I believe my team works well with other parts of the Met Office	23		54	1	5 6	78%	0	
LQL4	I work with people from different teams or professions to improve the services we deliver	29		54		11 5	83%	+2 ♦	
Cust	omer Service	Strongly agree	Agree	Neither E		Strongly			
LQM1	I understand my customers' / service users' needs	30		58		8	88%	-3 ♦	
LQM2	My Area/Directorate/Division sets goals that are appropriately aligned to customer / service user requirements	13	Ę	4	24	8	67%	-3 �	
LQM3	In the Met Office, ideas and innovation are increasingly driven by customer / service user experience	9	43		35	10	51%	-4 ♦	
LQM4	I feel supported when faced by unacceptable actions from customers / service users	9	41		44	5	50%	-11 ♦	

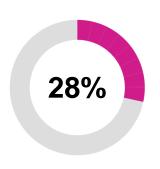
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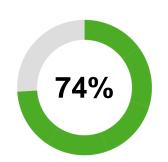
Response rate: 74%

Civil Service People Survey 2019

Proxy Stress Index and PERMA Index



Difference from previous survey	-2 ♦
Difference from CS2019	0
Difference from CS High Performers	+2 ♦



Difference from previous survey +1 ♦

Difference from CS2019 0

Difference from CS High Performers -1 ♦

Proxy Stress Index

This index aligns to the Health and Safety Executive's stress management tool, using the 8 questions from the People Survey shown below. We calculate it in the same way as the Employee Engagement Index.

We have 'inverted' the final index so that it is a measure of conditions which can add to stress rather than alleviate stress, i.e. a higher index score represents a more stressful environment

nment.			

		% positive
B05	I have a choice in deciding how I do my work	80%
B08	My manager motivates me to be more effective in my job	71%
B18	The people in my team can be relied upon to help when things get difficult in my job	87%
B26	I am treated with respect by the people I work with	88%
B30	I have clear work objectives	77%
B33	I have an acceptable workload	61%
B45	I have the opportunity to contribute my views before decisions are made that affect me	34%
E03	Have you been bullied or harassed at work, in the past 12 months?**	86%

PERMA Index

♦ indicates statistically significant difference from comparison

** this is a negatively phrased question where % positive is the proportion who selected "no"

This index measures the extent to which employees are 'flourishing' in the workplace around the 5 dimensions: Positive emotion, Engagement, Relationships, Meaning and Accomplishment.

The index is computed using the questions from the People Survey shown below and combining them in the same way as the Employee Engagement Index.

A high score represents a greater proportion of employees agreeing with the statements below or rating the two wellbeing questions as high.

		% positive
B01	I am interested in my work	94%
B03	My work gives me a sense of personal accomplishment	82%
B18	The people in my team can be relied upon to help when things get difficult in my job	87%
W01	Overall, how satisfied are you with your life nowadays?	64%
W02	Overall, to what extent do you feel that the things you do in your life are worthwhile?	69%



Returns: 1.551 Response rate: 74% Civil Service People Survey 2019

Appendix

Glossary of key terms

% positive The proportion who selected either "agree" or "strongly agree" for a question (or all questions within a theme in the case of **Theme score % positive**), unless otherwise indicated.

Previous survey Comparisons to the previous survey relate to the results from the 2018 Civil Service People Survey. Where a question is flagged as changed since the last survey (^) comparisons

should be treated with caution as changes to wording may affect how people respond to the question.

CS2019 The CS2019 benchmark is the median percent positive (unless otherwise indicated) across all Civil Service organisations that participated in the 2019 Civil Service People Survey.

where data was not suppressed.

CS High Performers For each question, unless otherwise indicated, this is the upper quartile score across all Civil Service organisations that took part in the 2019 Civil Service People Survey, where

data was not suppressed. For question W04 and the Proxy Stress Index, we have used the lower quartile.

Difference from benchmark For these questions, the benchmark is the median percent positive (unless otherwise indicated) across all Civil Service organisations that selected these questions for inclusion in

their 2019 Civil Service People Survey, so it is not representative of the whole Civil Service.

Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, the differences presented in this report will not match the rounded figures of the scores being compared. For example, if your unrounded Engagement Index score is 75.43647583%, your organisation overall's score is 74.63572484% and the difference between the two is +0.800751%, in this report these scores would appear as 75%, 75% and +1.

Statistical significance: <



Statistical testing has been carried out to identify statistically significant differences between your results and a number of comparators. You can therefore be confident that the difference represents a real difference in opinion between the results. Please note that there needs to be 30 responses at question level, 20 responses at theme level and 10 responses at index level for statistical testing to be carried out on the corresponding scores. If you received a lower number of responses, then statistical significance testing won't have been conducted.

The employee engagement index

The survey includes five questions that make up the engagement index (B47-B51). The index score represents the average level of engagement in that unit and ranges from 0 to 100. An index score of 0 represents all respondents in that unit saying they strongly disagree to all five engagement questions and a score of 100 represents all respondents saying they strongly agree to all five engagement questions.

Confidentiality

The survey was carried out as part of the 2019 Civil Service People Survey, which is managed by the Cabinet Office on behalf of all participating organisations. The Cabinet Office commissioned ENGINE Transformation to carry out the survey. ENGINE Transformation is a member of the Market Research Society, and is bound by their strict code of conduct and confidentiality rules. These rules do not allow for the breakdown of the results to the extent where the anonymity of individuals may be compromised. Groups of fewer than 10 respondents will not be reported on, however their responses do contribute to the overall scores for the unit and organisation they belong to and the overall Civil Service results.

ENIGINE's Privacy Policy (https://transformation.enginegroup.com/privacy-notice) tells you how they keep personal data safe and who to contact to exercise your rights of control under the new GDPR regulations.

The Civil Service People Survey Privacy Notice can be found on GOV.UK (https://www.gov.uk/government/publications/people-survey-privacy-information-notice/privacy-notice-civil-service-people-survey)

